Pursuant to the statute, this form gathers information about the subcontractors seeking to qualify for the work and provides a general format for the prequalification criteria. **Completing this questionnaire does not guarantee prequalification**. Evaluation of the submittal shall be performed by the prequalification committee in accordance with GS 143-128.1, 143-135.8 and the State of NC Prequalification Policy (attached).

First-Tier Subcontractors are not to use the blank template from the SCO website but to use the project -specific form from the Prequalification Committee.

PREQUALIFIC/	ATION DUE DATE/TIN	1E: Sept	ember 15, 2017	7	5:00 PM
			(date)		(time)
Submitted to:	Annie Hughes				
	Contact Name receiving prequa	alifying packages			
	Balfour Beatty Constru	iction			
	CM @ R Firm				
	1930 Camden Road, Su	uite 280			
	Address				
	Charlotte, NC 28203				
	City/State Zip Code + 4				
	704-295-4741		704-319	-4091	
	Phone number		Fax Num	ber	
	ahughes@balfourbeat	tvus com			
	E-mail address				
Project:	UNC Charlotte Science Name of Project				
	University of North Car Project Owner	rolina Charlotte			
	9201 University City Bl	vd, Charlotte, NC 2	28223		
	Project Location/Address				
	ClarkNexsen Project Architect				
	-				
	N/A		January	8, 2018 rt Date (Approx.)	
	Project Phase		Project Star	t Date (Approx.)	
	8 months Project/Phase Duration		October Anticipated	31, 2017 Bid Date	
	\$2,900,000		N/A		
	52,900,000       Total Project Budget		Phase Budg		
	Insurance Program:	OCIP	CCIP	SubGuard X	None <u>X</u>

#### **Project Description:**

Existing building utility conversions are required prior to construction of the new Science Building and will involve hot and chilled water piping replacement to multiple campus buildings (Cameron, Akins, Friday, McMillan Greenhouse Building, Kennedy, McEniry, Smith), AHU conversions from steam to hot water, providing temporary boiler, etc. Also includes removal and replacement of pavers and landscaping.

#### If your firm is interested in prequalifying for this project/phase, please check the box for your trade(s). This is a preliminary list of Bid Packages and may change based on response and qualified bidders.

Bid Pkg	Scope of Work	Preliminary Budget	Check Box if Prequalifying
23A EP1	Mechanical Utility Conversion	\$ 2,700,000	
23B EP1	Test and Balance	\$ 7,000	
26A EP1	Electrical	\$ 60,000	
32A EP1	Pavers	\$ 80,000	

# **SECTION 1. MINIMUM REQUIREMENTS**

[Matrix: There are no points assigned for responses in Section 1 or Section 4 signature page.]

#### 1. a. Primary/Main office location/Office managing this project

Company Name		
Physical Address	 	
Mailing Address	 	
City/State Zip Code + 4	 )	
Phone number	 Fax number	
Primary Contact Name	 Secondary Contact Name	
Primary Contact Email Address	 Secondary Contact Email Address	

#### [Matrix: If not completely filled out, proposal is non-responsive and will not be considered for pre-qualification.]

# Organization

**1. b. Business type** (check box)
 Corporation
 Partnership
 Limited Liability Company
 Sole Proprietor
 Joint

 Venture

 Indicate your NC Statewide Uniform Certification:
 (check box):
 MBE
 HBE
 AABE
 AIBE
 WBE
 SDB
 DBE

 See website link for more information:
 http://www.doa.nc.gov/hub/swuc.htm
 Note:
 Note:

Other (specify)	Certifying	Agency/State (specify)
Is your firm registered with the State of North Carolina to do business?	Yes	No
Is your firm owned or controlled by a parent or any other organization? Describe Ownership if Yes:	Yes	No

Additionally, if you answered Yes that your company is owned or controlled by a parent or any other organization, you agree to sign a Parent Company Guarantee Letter (see Appendix A for sample letter) and submit the same with this Prequalification Application for review and approval. Additionally, an individual who is authorized to bind the Parent Company shall co-sign the contract as a condition precedent to award of a contract. If you do not agree to these terms, your pre-qualification application will not meet the minimum requirements and will be disapproved.

List all other names your firm has operated as for the past five (5) years:

[Matrix: If not completely filled out, proposal is non-responsive and will not be considered for pre-qualification.]

**1. c. Licensing Information** (Please provide all North Carolina professional licenses required for you to perform your services.)

**NC License Type** (check box) General Construction Electrical Mechanical Plumbing Burglar Alarm Fire Protection Other (please specify)

Not Applicable or Required by North Carolina for Trade Package(s) Selected for Pre-qualification

NC License number/name of licensee	License Limit/Lev	<u>/el</u>	State/County/City Privilege License (provide copy)
Has any license ever been denied or re-	voked? Yes	No	If yes, please describe,

[Matrix: Enter type of license. If information not provided in application or license does not meet requirement for trade package or State of North Carolina, proposal is non-responsive and will not be considered for pre-qualification.]

#### 1. d. Type of Work Performed on a regular basis

[Matrix: If not completely filled out, proposal is non-responsive and will not be considered for pre-qualification.]

# **Bonding**

September 03, 2015

**1. e. (1)** Attach letter (see Appendix B for sample letter), dated within the last 30 days, from your surety company, signed by their Attorney in Fact, verifying their willingness to issue sufficient payment and performance bonds for this project, on behalf of your firm and the dollar limits of that bond commitment, both single and aggregate. Surety company bond rating shall be rated "A-" or better and "VII" or higher under the A.M. Best Rating system or The Federal Treasury List.

Have you attached a surety letter? Yes No

[Matrix: "Yes or No". If this information is not provided in application for firms wishing to be approved for a bid package(s) requiring evidence (see bid package list at front of this form) of the ability to provide a Performance and Payment Bond, proposal is non-responsive and will not be considered for pre-qualification. Further, this review and approval for this section will be based on the surety letter stating an amount able to substantiate the surety's willingness to issue bonds in the sum total of the preliminary budget amounts identified herein for the proposed bid package(s) being sought for pre-qualification approval. This section is not a minimum requirement for firms wishing to become prequalified for bid packages not requiring the ability to provide a Performance and Payment Bond, however all firms are encouraged to provide a surety letter regardless.]

1. e. (2) Have any Funds been expended by a Surety Company on your firm's behalf? Yes No If yes, explain

[Matrix: If "Yes," with no explanation given, proposal is non-responsive and will not be considered for prequalification.]

# **Insurance**

**1. f.** The minimum requirements of coverage are defined on the Sample Certificate of Insurance (COI) (See Appendix C for Sample COI). Firms must indicate that they can provide evidence of insurance coverage, should they be considered for approval by attaching a copy of their insurance certificate. Additionally, should your firm not currently carry the exact insurance requirements defined within the Sample Certificate of Insurance, applicant agrees to provide the specified insurance as a precedent to award of a contract. Have you attached a copy of your insurance certificate meeting the aforementioned specified requirements or agree to provide the specified insurance if not currently carried by your firm? Yes No

[Matrix: If "No," proposal is non-responsive and will not be considered for pre-qualification.]

# **Financials**

**1. g. (1) Part 1 – Financial Statements -** Attach most recent fiscal year-end balance sheet and income statement, if available, based on company type. Audited statements preferred. If not available, attach a copy of the latest annual renewal submission to the relevant licensing board. In all cases, either a full year audited financial statement or an internal balance sheet with income statement or business tax return must be provided in order to be considered for prequalification approval.

Have you attached a balance sheet or other acceptable financial documents referenced above? Yes No [Matrix: If "No," proposal is non-responsive and will not be considered for pre-qualification.]

**1. g. (2)** Part 2 – Financial Metrics – As a minimum requirement to become pre-qualified, the metrics illustrated below must be achieved in order to be approved for prequalification with one exception if the firm doesn't meet or exceed these designated metrics, a Performance and Payment Bond (see requirements under the Bond section above) can be substituted by the firm should the company become the successful low bidder for a particular bid package(s). This review and approval for this section will be based on the sum total of the preliminary budget amounts (greatest

estimated contract amount if seeking approval for more than one bid package) identified herein for the proposed bid package(s) being sought for pre-qualification approval.

Have you achieved your metrics or provided evidence of bond-ability based on the anticipated contract value for the bid packages seeking approval?

Yes No

[Matrix: If "No," proposal is non-responsive and will not be considered for pre-qualification.]

# Metrics:

## Contract(s) Amounts: \$0 to \$200,000

Debt to Equity (Total Liabilities/Total Equity) is between 0 and 5.0 Current Ratio (Current Assets/Current Liabilities) is greater than 1.1 Net Current Assets (Current Assets less Current Liabilities) greater than \$1

#### Contract(s) Amounts: \$200,000 to \$500,000

Debt to Equity (Total Liabilities/Total Equity) is between 0 and 4.0 Current Ratio (Current Assets/Current Liabilities) is greater than 1.2 Net Current Assets (Current Assets less Current Liabilities) greater than \$20,000

# Contract(s) Amounts: \$500,000 and above

Debt to Equity (Total Liabilities/Total Equity) is between 0 and 3.0 Current Ratio (Current Assets/Current Liabilities) is greater than 1.3 Net Current Assets (Current Assets less Current Liabilities) greater than \$50,000

(Firm must submit financial data and may clearly indicate a request for confidentiality to avoid this item from becoming part of a public record. We understand this information can be extremely confidential and as an option, you may submit your financial statement as an attachment to your pre-qualification package or send under separate cover to a confidential email address \_\_\_\_\_\_ or facsimile directly to \_\_\_\_\_\_ at (###) ###-####.)

Check applicable item below as how financials are being submitted

 Attached
 Sent Via Email
 Sent Via Facsimile

# **SECTION 2. GENERAL REQUIREMENTS**

# Experience - Size/Capacity/Workload

**2. a. (1)** List the annual dollar value of construction work the company has performed for each year over the last (3) three calendar years (if applicable).

1 \$(yr)	2 \$(yr)	3 \$(yr)

[Matrix: 0-6 points. For each year completed (positive value), give 2 points each.]

**2. a. (2)** How many projects do you currently have under contract or in progress and what is their total dollar value?
 \_\_\_\_\_\_(# of projects);

- \$\_\_\_\_\_\_ (Current projects sum of contract amounts);
  - (Projects current amount remaining to bill)

## [Matrix: 0-5 points. If section completed give 5 points. If not, give 0 points.]

2. a. (3) What was your largest job completed?	Sq. Ft.	\$ <u>(</u> Dollar Amount <u>)</u>
	Location	Year Completed

#### [Matrix: 0-5 points.

Step One: Take the "dollar amount of largest job completed" and multiply by 1.5.

Step Two:If the result is larger than the sum total of estimated package(s) cost being prequalified for by 100%<br/>then give 5 points;

If the result is larger than the sum total of estimated package(s) cost being prequalified for by 80% and less than 100% then give 4 points;

If the result is larger than the sum total of estimated package(s) cost being prequalified for by 60% and less than 80% then give 3 points;

If the result is larger than the sum total of estimated package(s) cost being prequalified for by 40% and less than 60% then give 2 points;

If the result is larger than the sum total of estimated package(s) cost being prequalified for by 20% and less than 40% then give 2 points;

If the result is larger than the sum total of estimated package(s) cost being prequalified for by 10% and less than 20% then give 1 point.

If the result is smaller than the sum total of estimated package(s) cost being prequalified for then give 0 points.]

Example No.1: Result of Largest Job Completed = 1,000,000 x 1.5 = \$1,500,000 Sum Estimated Total of Bid Package(s): \$687,000 \$1,500,000 / \$687,000 = 2.18 or 118% greater = 5 points

Example No.2: Result of Largest Job Completed = 1,000,000 x 1.5 = \$1,500,000 Sum Estimated Total of Bid Package(s): \$1,200,000 \$1,500,000 / \$1,200,000 = 1.25 or 25% greater = 2 points

2. a. (4) Current Backlog \$ \_\_\_\_\_

(Dollar Amount)

(Projects Current Amount Remaining to Bill – See 2.a.(2))

#### [Matrix: 0-5 points.

Step One:Take "current backlog (2.a.(4)" dollar amount and add "largest job completed (2.a.(3)) multiplied by<br/>1.5".<br/>(Example 1: Current Backlog = \$3,500,000; Largest Job Completed = \$1,750,000;

\$3,500,000 + \$1,750,000 = \$5,250,000 x 1.5 = \$7,875,000)

(Example 2: Current Backlog = \$2,000,000; Largest Job Completed = \$1,000,000;

\$2,000,000 + \$1,000,000 = \$3,000,000 x 1.5 = \$4,500,000)

Step Two:If the step one value above is less than the 3 year average of the sum of "annual dollar amounts"listed in (2.a.(1)) divided by 3 and then multiplied by 1.5, then proceed to the table below for<br/>applicable points. If the step one value above is greater than the 3 year average of the sum of "annual<br/>dollar amounts" listed in (2.a.(1)) divided by 3 and then multiplied by 1.5, then give 0 points

If "current backlog dollar amount plus largest job completed x 1.5" divided by the 3 year average of the sum of "annual dollar amounts" x 1.5 is greater than 0% and less than 20% then give 5 points

If "current backlog dollar amount plus largest job completed x 1.5" divided by the 3 year average of the sum of "annual dollar amounts" x 1.5 is between 20% and 40% then give 4 points

If "current backlog dollar amount plus largest job completed x 1.5" divided by the 3 year average of the sum of "annual dollar amounts" x 1.5 is between 40% and 60% then give 3 points

If "current backlog dollar amount plus largest job completed x 1.5" divided by the 3 year average of the sum of "annual dollar amounts" x 1.5 is between 60% and 80% then give 2 points

If "current backlog dollar amount plus largest job completed x 1.5" divided by the 3 year average of the sum of "annual dollar amounts" x 1.5 is between 80% and 100% then give 1 points

If "current backlog dollar amount plus largest job completed x 1.5" is greater than the 3 year average of the sum of "annual dollar amounts" x 1.5, then give 0 points

(Example 1:	1 <sup>st</sup> Year Annual Dollar Volume = \$5,000,000 2 <sup>nd</sup> Year Annual Dollar Volume = \$4,500,000 3 <sup>rd</sup> Year Annual Dollar Volume = <u>\$6,000,000</u> Total: \$15,500,000
	\$15,500,000 / 3 = \$5,166,666 x 1.5 = \$7,750,000
	Points Scored: \$7,875,000 > \$7,750,000 = 0 points
(Example 2:	1 <sup>st</sup> Year Annual Dollar Volume = \$4,000,000 2 <sup>nd</sup> Year Annual Dollar Volume = \$4,500,000 3 <sup>rd</sup> Year Annual Dollar Volume = <u>\$5,000,000</u> Total: \$13,000,000
	\$13,000,000 / 3 = \$4,333,333 x 1.5 = \$6,500,000
	Points Scored: \$4,500,000 < \$6,500,000 = Proceed to Table \$4,500,000 / \$6,500,000 = 69% or 2 points

**2. a. (5)** List the three largest contracts currently under contract or in progress, including the name of the project and owner, architect and/or GC/CMR with contact information below.

#1 –Project Name	(In addition to project information and at a minimum, list out entity who is
	providing your reference below)

Description of Work Performed	
Contract Delivery Method (CM/GC)?	
Owner Name/ Representative	
Owner Address/Phone #/Email	
Architect Name/Representative	
Architect Address/Phone #/Email	
GC or CM Name/Representative	
GC or CM Address/Phone #/Email	
Contract Dollar Value	
Percentage Complete	
Current Anticipated Completion Date	

#2 –Project Name	(In addition to project information and at a minimum, list out entity who is
	providing your reference below)
Description of Work Performed	
Contract Delivery Method (CM/GC)?	
Owner Name/ Representative	
Owner Address/Phone #/Email	
Architect Name/Representative	
Architect Address/Phone #/Email	
GC or CM Name/Representative	
GC or CM Address/Phone #/Email	
Contract Dollar Value	
Percentage Complete	
Current Anticipated Completion Date	
#3 –Project Name	(In addition to project information and at a minimum, list out entity who is providing your reference below)
Description of Work Performed	
Contract Delivery Method (CM/GC)?	
Owner Name/ Representative	
Owner Address/Phone #/Email	
Architect Name/Representative	
Architect Address/Phone #/Email	

GC or CM Name/Representative	
GC or CM Address/Phone #/Email	
Contract Dollar Value	
Percentage Complete	
Current Anticipated Completion Date	

[Matrix: 0-5 points for each project listed, total of 15 points. For each project above, give 5 points for a positive reference from either the owner, architect or GC/CMR. Positive reference can be in the form of a written reference accompanied with this application from the designated entity (owner, architect or GC/CMR) or through verification by CM following submission of application. CM will attempt to reach out to each reference above in written form and failure of the entity to respond back to the CM's written inquiry (either written or oral) within five (5) business days will result in forfeiture of points applicable to the given entity. If reference is obtained verbally, CM will document conversation for the record.]

**2. b. (1)** Has your company ever failed to complete work awarded (under contract) to it? Yes No If yes, please provide project name(s), year(s), and reason why: \_\_\_\_\_\_

[Matrix: 0-5 points. If company has never failed to complete work it has been awarded then give 5 points; if the company has failed to complete one (1) project it has been awarded then give 2 points; if the company has failed to complete two (2) or more projects it has been awarded then give 0 points.]

**2. b. (2)** Have you ever paid liquidated damages on any project? Yes No If yes, state the project name(s), year(s), and reason why. \_\_\_\_\_\_

[Matrix: 0-3 points. If company has never paid liquidated damages on any of its projects then give 3 points; if the company has paid liquidated damages on only one project then give 2 points; if the company has paid liquidated damages on only two projects then give 1 point; if the company has paid liquidated damages on three or more projects then give 0 points.]

**2. b. (3)** Has your present company, its officers, owners, or agents ever been convicted of charges relating to conflicts of interest, bribery, or bid-rigging? Yes No If yes, state the project name(s), year(s), and reason why.\_\_\_\_\_

[Matrix: 0 -3 points. If "Yes," give 0 points. If "No," give 3 points.]

**2. b. (4)** Has your present company, its officers, owners, or agents ever been barred from bidding public work in North Carolina? Yes No If yes, state the project name(s), year(s), case number and reason why.\_\_\_\_\_

[Matrix: 0 - 3 points. If "Yes," give 0 points. If "No," give 3 points.]

#### Safety Record

**2. c.** List your company's Experience Modification Rate (EMR) for past three years. (Attach OSHA 300 Log for the last 3 years.) Have you attached OSHA 300 log? Yes No

Present Rate

Last Rate

Year before rate

If these rates reflect corporate performance over a number of locations, please explain, to the extent possible, the performance experience of the location serving this project: \_\_\_\_\_\_

List any OSHA fines and Jobsite fatalities in the past 3 years with an explanation: \_\_\_\_\_\_\_

[Matrix: 0-5 points. If company has EMR rating less than or equal to 1 then give 5 points; if the company has EMR rating greater than 1 and less than 1.10 then give 3 points; if the company has EMR rating greater than 1.10 then give 0 points.

#### Historically Underutilized Business (HUB) Plan

**2. d.** Does the company currently have a documented plan for engaging subcontractor participation from Historically Underutilized Businesses? Yes No If yes, please attach your company's HUB plan.

[Matrix: 0-3 points. If company has a current documented plan give 3 points. If not, give 0 points.]

**2. e.** What has been your company's typical percentage level of Historically Underutilized Business participation for similar projects in North Carolina for the past 5 years? \_\_\_\_\_%

List the HUB participation you provided in three "similar" projects cited in Section 3. e. as defined below, including name, percentage achieved and CM/GC/Owner representative's name and telephone number.

Project Name	HUB %	CM/GC/Owner's Rep	Contact Phone #

[Matrix: 0-3 points, 3 points total. If information provided for each project, give 1 point per project. If information is not provided per project, give 0 points per project. To get points, not all HUB % listed needs to be over 10%]

#### Litigation/Claims

**2. f. (1)** Has your company been involved in any judgments, claims, arbitration or mediation proceedings, or suits within the last five years, whether resolved or still pending resolution? Yes No If yes, state the project name(s), year(s), case number and reason why: \_\_\_\_\_\_

**2. f. (2)** Are there currently any judgments, claims, arbitration or mediation proceedings or suits pending or outstanding against your company, its officers, owners, or agents? Yes No If yes, state the project name(s), year(s), case number and reason why: \_\_\_\_\_\_

[Matrix: 0-4 points. If "Yes," with no explanation given then give 0 points; if "Yes" with an explanation given or "No" then give 5 points]

# **SECTION 3. PROJECT SPECIFICS**

<b>3.a.</b> The assigned project superintendent for this project shall be:	
Include a resume. Have you included a resume? Yes	No
[Matrix: 0-2 points. If resume included, give 2 points. If not, give	e 0 points.]
<b>3.b</b> . The experience this superintendent has on this specific type or years.	of project is:0-23-45-10>10
[Matrix: 0-5 points. If 0-2 years give 1 pt, 3-4 years give 2 pts, 5-1	.0 years give 4 pts, >10 years give 5 pts.]
<b>3.c.</b> The assigned project manager for this project shall be	
Include a resume. Have you included a resume? Yes	No
[Matrix: 0-2 points. If resume included, give 2 points. If not, give	e 0 points.]
<b>3.d</b> . The experience this project manager has on this specific type years.	of project is: 0-2 3-4 5-10 >10

[Matrix: 0-5 points. If 0-2 years give 1 pt, 3-4 years give 2 pts, 5-10 years give 4 pts, >10 years give 5 pts.]

#### Similar Projects

**3.e.** List three (3) current or completed projects of similar type which most closely reflects the size and complexity of the type of work being requested for the currently proposed project within the last 5 years.

#1 –Similar - Project Name	(In addition to project information and at a minimum, list out entity who is providing your reference below)
Description of Work Performed	
Contract Delivery Method (CM/GC)?	
Owner Name/ Representative	
Owner Address/Phone #/Email	
Architect Name/Representative	
Architect Address/Phone #/Email	
GC or CM Name/Representative	
GC or CM Address/Phone #/Email	

Contract Dollar Value	
Percentage Complete	
Current Anticipated Completion Date	
MWBE Percentage Achieved	
#2 –Similar - Project Name	(In addition to project information and at a minimum, list out entity who is providing your reference below)
Description of Work Performed	
Contract Delivery Method (CM/GC)?	
Owner Name/ Representative	
Owner Address/Phone #/Email	
Architect Name/Representative	
Architect Address/Phone #/Email	
GC or CM Name/Representative	
GC or CM Address/Phone #/Email	
Contract Dollar Value	
Percentage Complete	
Current Anticipated Completion Date	
MWBE Percentage Achieved	
#3 –Similar - Project Name	(In addition to project information and at a minimum, list out entity who is providing your reference below)
Description of Work Performed	
Contract Delivery Method (CM/GC)?	
Owner Name/ Representative	
Owner Address/Phone #/Email	
Architect Name/Representative	
Architect Address/Phone #/Email	
GC or CM Name/Representative	
GC or CM Address/Phone #/Email	
Contract Dollar Value	
Percentage Complete	
Current Anticipated Completion Date	
MWBE Percentage Achieved	

[Matrix: 0-5 points for each project listed, total of 15 points. For each project above, give 5 points for a positive reference from either the owner, architect or GC/CMR. Positive reference can be in the form of a written reference accompanied with this application from designated entity (owner, architect or GC/CMR) or through verification by CM following submission of application. CM will attempt to reach out to each reference above in written form and failure of the entity to respond back to the CM's written inquiry (either written or oral) within five (5) business days will result in forfeiture of points applicable to the given entity. If reference is obtained verbally, CM will document conversation for the record.]

# **SECTION 4. SIGNATURE (MINIMUM REQUIREMENT)**

By signing this document, you are acknowledging that all answers are true to the best of your knowledge. Any answers found to be falsified will bar you from being prequalified on this project.

Address Address ated this day of: Ibmitted by:					
ated this day of:					
ubmitted by:					
binitted by.	Signature By Authorize				
	Signature By Authorize	d Officer		Print Title of Authorized O	fficer
none:					
Contact p	erson's phone number				
mail:					
Contact p	erson's E-mail address				
otary Certification	ו:				
orth Carolina					
Count	/				
peared before m	e this day and ack	nowledged the	e execution of th	e foregoing instrum	
)fficial Notary Sea	Lor Stamp)				
	i or stampy		Signature of No	otary Public	
			My commissior	n expires	, 20
	Contact p mail: Contact p otary Certification orth Carolina County a Notary Public of opeared before m and and official se fficial Notary Sea	Contact person's phone number mail:Contact person's E-mail address otary Certification: orth Carolina County a Notary Public of the County and S opeared before me this day and ack and and official seal, this the fficial Notary Seal or Stamp)	Contact person's phone number mail:Contact person's E-mail address otary Certification: orth Carolina County a Notary Public of the County and State aforesaid, opeared before me this day and acknowledged the and and official seal, this the day of fficial Notary Seal or Stamp)	Contact person's phone number mail:Contact person's E-mail address otary Certification: orth Carolina County a Notary Public of the County and State aforesaid, certify that peared before me this day and acknowledged the execution of the ind and official seal, this the day of fficial Notary Seal or Stamp) Signature of Notary My commission	Contact person's phone number mail: Contact person's E-mail address Detary Certification: Detary Certification

[Matrix for pre-qualification.]

# Appendix (attachments)

- A. Sample Parent Guarantee Letter
- B. Sample Surety Letter
- C. Sample Certificate of Insurance (COI)